

## **Openness to Learning Scale**

- +10 Seeing every challenge and every piece of feedback as an opportunity to learn and move forward.

  Creating the environmental conditions for others to learn, speak up, and experiment
- +9 Appreciating the messenger and the message, all events and feedback, regardless of delivery or how the events unfold. Seeing everything as being in service to your learning
- +8 Claiming Healthy Responsibility for all issues, problems, results
- Soliciting feedback and taking initiative to create structures that support a continuous feedback loop. Initiating and enthusiastically sharing new learning with others
- Willingness to have your mind be changed by new concepts and experiences
- Willingness to suspend disbelief or judgment and to embrace, commit to, apply new learning—even in the face of discomfort—for the sake of growth
- +4 Mining the learning in any situation, for example, asking yourself, "What am I meant to learn here?"
- **★3** Listening generously (able to articulate the other's position and understand where they're coming from)
- **+2** Expressing genuine curiosity about the issue, event, or feedback. Making and sharing new associations, connections, and patterns
- +1 Accepting what is, what's taken place or what's being said from a place of neutrality

## THE LINE -

- -1 Showing polite interest outwardly while inwardly clinging to your point of view and/or rehearsing a rebuttal. Going silent, giving cryptic answers, or getting edgy/snappy, or frustrated
- -2 Avoiding reality, not facing facts, ignoring what is happening or what is being communicated
- -3 Interpreting what the person is saying as an attack or becoming "hurt" without searching for the grain of truth. Actively resisting or interpreting events from a place of fear or judgment rather than seeing them as a source of learning
- -4 Finding fault with the way the message is being delivered or the way events unfold
- -5 Explaining how the person has misperceived the situation. Justifying or rationalizing why you're the way you are or acted the way you did
- -6 Thinking how the situation should be different, focusing on pathology, what's wrong, scanning for threats
- -7 Unwilling to consider new or different perspectives, pointing out flaws, demanding evidence in a hostile manner, committed to being right
- -8 Blaming, attacking or insinuating retribution to the messenger
- -9 Creating an environment of closed-mindedness, enrolling others in your judgments, shutting down the learning environment through behaviors, body language, actions
- -10 Creating an uproar or making an abrupt departure

Based on work developed by hendricks.com

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